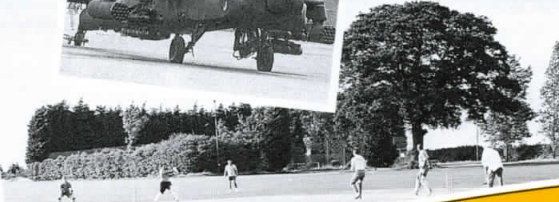


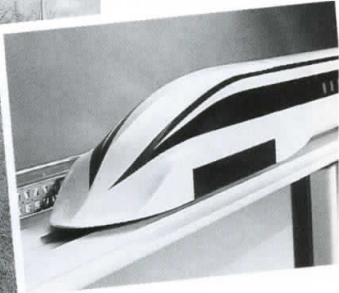
Landing Gear **Link**



The House Magazine of
Dowty Aerospace Landing Gear Ltd., Gloucester
Issue 6, December 1993



SEASONS GREETINGS



Also featured in this copy of **LINK**:

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Pipped At The Post

Financial Update

SALES Sales achieved compared to the target level are shown below for the period August to November 1993.

PERIOD	TARGET	ACHIEVED
August 1993	£7,004,000	£4,351,000
September 1993	£8,108,000	£8,544,000
October 1993	£8,659,000	£7,001,000
November 1993	£8,034,000	£5,865,000
January to November 1993	£79,558,000	£72,792,000

Cumulative sales to date in this financial year are behind target. This is as expected following the programme cut-backs at the start of this year.

PROFIT
Profit performance has been adversely affected by the shortfall in sales. This has been offset, to some extent, by the cost reduction measures we have taken.

ORDERS The table right shows the major orders received in recent months.

The A330/340 order is a follow-on for 15 sets and extends our order book from November 1995 through to May 1996.

We have also received an order for 29 sets of A321 with deliveries starting in October 1995. Hindustan Aeronautics have



Sepecat Jaguar

ordered 15 main, and 19 nose Jaguar landing gear plus spares valued at £4.8 million. Deliveries are expected to start in mid 1995.

PROGRAMME	ORDER VALUE
A330/340	£10,400,000
A321	£ 7,800,000
Jaguar	£ 4,800,000
Fokker	£ 2,500,000

A Vous La France



The picture shows Daphne putting one of the evening classes through their paces

That's the name of the textbook being used by over 80 employees who are now attending French language courses.

Six programmes, ranging from beginners to advanced, are being run in the evenings, Friday afternoons, and at lunchtimes.

As well as learning how to order food and drink in French, course tutor Daphne Jenkins also covers aspects of French culture. Extracts from French newspapers and magazines are stud-

ied. One recent article described the current trend in France of using bungee jumping as a means of training senior managers!

Students also learn vocabulary relevant to our business and now know that the French for landing gear is "un atterrisseur". They have had the opportunity to translate an article from a French magazine describing our proposed merger with Messier.

Bush Cell Success

In mid 1992, the idea of a Bush manufacturing facility was aired in response to an increasing demand from our customers to improve our response time on spares bushes and also to provide reductions in spares inventory.

The cell began operation in June this year. It is responsible for the manufacture of the following types of bushes, in a range of materials and sizes:

- Spares oversize on all aircraft.
- Military and Non O.E. aircraft standard spares.
- Spares specials (including A.O.G.).
- Production salvage.

The cell is located next to the Ferranti C.M.M.'s in The Medium Landing Gear machine shop. It is manned by two machinists Stuart Edgeworth and Mike Knight. During the dayshift they operate seven conventional machines which are laid out to minimise work flow. Mike Attwood supplies Manufacturing Engineering support whenever it is needed.

A number of new ideas were incor-

WOULD YOU LIKE TO KNOW MORE ABOUT OUR PRODUCTS AND HOW THEY WORK?

Starting in the New Year our Training Department will be running two modules aimed at explaining, in non-technical terms, how our products work and the way that we ensure they are fit for their purpose.

MODULE 1 will explain the basic construction and operation of our landing gear and will include a visit to one of the Assembly Shops.

MODULE 2 will look at the rigorous tests that a landing gear has to undergo to ensure that it meets both the customer and the Aviation Authority requirements. This Module will include a visit to No 6 Test Hangar.

Each session will run from 4.30 pm - 6.00 pm. Dates will be set to meet demand.

If you would like to attend either or both these sessions, please contact Julie Watts on internal extension number 1063.

porated into the cell set up:

- Generic manufacturing layouts (i.e. families of bushes requiring similar processing operations being allocated a common manufacturing layout).
- Bar coded layouts with no manufacturing times.
- Banded costing of bushes based upon the "Manufacturing Content" of the bush.
- Performance of the cell measured on quantity delivered to stores versus requirements.

For the majority of the time, the cell operates under the control of MRP with a lead time of one month. However, a manual based system is used when a faster response time of 24-48 hours is needed. The cell operates, as far as possible, as a self managed "mini business". The operators have wide ranging responsibilities including:

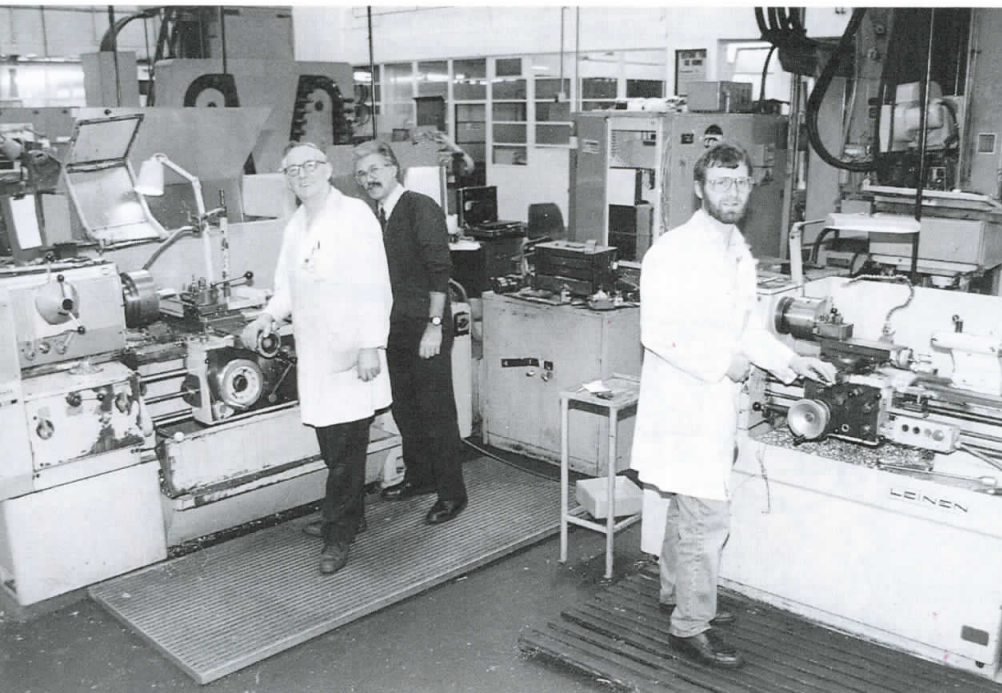
- Management of time and resources to meet customer requirements.
- Deciding on the machining sequence for each batch of work.
- Improving manufacturing methods

on a continuous basis.

- Liaison with other departments to meet deliveries (R.M.S. and Processing).
- Responsibility for quality (including final inspection and traceability issues).
- Multi skilled machining.
- Carrying out work moving (both internal and external to the cell).

The cell is working well and both Mike and Stuart say they are finding their increased responsibility, broader activities and new team working environment challenging and rewarding. "The best feeling is the satisfaction of seeing an order drop off the screen", said Stuart and Mike when asked about working in the cell. Their efforts have resulted in a far better response to customer requirements and also a significant impact on reducing bush spares inventory.

The setting up of the Bush Cell has acted as a successful pilot prior to the implementation of full cellular manufacturing. Many of the new ideas used and the lessons learned - especially in changes to the working environment and operating culture - can now be taken up by others as the rest of Manufacturing is moved to cells.



Mike, Mike & Stuart at work in their cell.

SPC Training For Suppliers



Lawrence Tanner, Training Officer, running our first SPC training session for suppliers.

As part of our P.R.I.D.E. initiative, we have been carrying out training in Statistical Process Control for our suppliers.

As explained in the May issue of **LINK**, SPC is a way of using statistics and problem solving methods to help monitor and control variation in processes. By training our suppliers in SPC we help to ensure that what they produce for us satisfies our requirements.



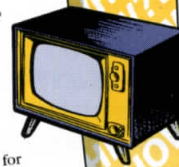
QUOTATIONS

- Who said 'It's not a bad time not to be in the Cabinet'?
a. Margaret Thatcher b. Norman Lamont c. David Mellor
- On being asked whether he was going to run as U.S. President in 1996, who said 'I'd rather bungee jump without a cord'?
a. George Bush b. Ross Perot c. Clint Eastwood
- Who said receiving the O.B.E. was 'My greatest up after my lowest down'?
a. Roy Castle b. Gary Lineker c. Neil Kinnoch
- Who said to photographers 'You make my life hell'?
a. Madonna b. Princess Diana c. Sinead O'Connor
- Who said of retirement 'She does the cooking and I do the dishes'?
a. Daley Thompson b. Dennis Thatcher c. George Bush
- Who said, 'Society needs to condemn a little more and understand a little less'?
a. John Major b. Terry Waite c. Bob Geldof
- Who described Education Minister John Patten as a 'puffed-up peacock on heat'?
a. Claire Short b. Dennis Skinner c. Edwina Currie
- Who said, 'People never know if I'm going to fall down or do something outrageous'?
a. Oliver Reed b. George Best c. Esther Rantzen
- Whose life was remembered thus - 'His forty-five years contained as much as 90 years of anyone else's'?
a. Bobby Moore b. Freddy Mercury c. James Hunt
- Who said, on making a rare public appearance with his wife 'It's all done with mirrors'?
a. Dennis Thatcher b. Prince Charles c. Richard Gere



TELEVISION

- How old was the finalist in this year's 'Countdown' final?
a. 83 b. 12 c. 11
- Who hosts the game show 'Lose A Million'?
a. Chris Tarrant b. Danny Baker
c. Bob Monkhouse
- Which presenter revealed he had been dyeing his hair for many years?
a. Sir Robin Day b. Phillip Schofield
c. Michael Aspel
- A star of which soap opera was abducted and drugged in real life?
a. Eastenders b. Brookside c. Emmerdale
- Which TV presenter ran a surprise half marathon?
a. Kate Adie b. Terry Wogan c. Oprah Winfrey
- Who introduced 'Fantastic Facts'?
a. Jonathan Ross b. Esther Rantzen
c. Anneka Rice
- Which comedian hosted a series about opera?
a. Stephen Fry b. Harry Enfield c. Ben Elton
- In 'Coronation Street' which country did Angie leave for?
a. Spain b. Mexico c. Scotland
- Who was voted the most irritating person on television?
a. Jeremy Beadle b. Cilla Black
c. Esther Rantzen
- Which gameshow features contestants from all over Europe?
a. Going For Gold b. Strike It Lucky
c. Family Fortunes



ROYAL

- How much money did 9-year old ask for from Princess Diana?
a. £500 b. £20 c. 20
- Which Royal said she didn't want big Pool traps?
a. Princess Alexandra b. c. Duchess of York
- Which Royal visited Mongolia?
a. Princess Royal b. Prii c. Duke of Edinburgh
- Who said the Duchess of York monster?
a. Cilla Black b. Sir Nic
- What did the Queen agree to?
a. Breed Corgis b. Pay
- Which tennis player said of Prince crush on me?
a. Agassi b. Becker c.
- To whom did Viscount Linley a. Serena Stanhope b. c. Susan Street-Porter
- Who will tour Australia in 19 a. Prince Andrew b. F
- What did the Queen forget b a. Her handbag b. He
- In which month did Bucking a. July b. August c.

Fan Christmas

SPORT

- Which British athlete did NOT break a world record when winning World Championship gold?
a. Sally Gunnell b. Linford Christie c. Colin Jackson
- How did Sam Torrance badly injure himself a few weeks before the Ryder Cup?
a. Sleepwalking b. Disco Dancing c. Picking up a club
- Which footballer was transferred between two British clubs for £4 million?
a. Brian Deane b. Duncan Ferguson c. Roy Keane
- In which country did the knife attack on Monica Seles take place?
a. Germany b. France c. Switzerland
- How much did the bookmakers have to return when the Grand National was declared void?
a. £10 million b. £75 million c. £110 million
- Which Sportsman was arrested for speeding in his Porsche?
a. Linford Christie b. Lester Piggott c. Maradona
- Which cricketer raffled his Mercedes to subsidise a cancer hospital?
a. Viv Richards b. Ian Botham c. Imran Khan
- Apart from Marseille, which team was unbeaten in last season's European Cup?
a. Rangers b. AC Milan c. Porto
- Which athlete forgot to turn up for his gold medal ceremony at the World Indoor Championships?
a. Tom McKean b. Carl Lewis c. Sergei Bubka
- Whose total in this year's British Open was the third lowest in Open history?
a. Greg Norman b. Bernhard Langer c. Nick Faldo



MUSIC

- Who celebrated his 50th birthday in July?
a. Rod Stewart b. Mick Jagger
c. David Bowie
- Who flew home after being mobbed in Tel Aviv?
a. Elton John b. Sinead O'Connor c. U2
- Who married country singer Lyle Lovett in June?
a. Glenn Close b. Julia Roberts
c. Kylie Minogue
- Which pop star was revealed to be bald?
a. Cliff Richard b. Garry Glitter c. David Essex
- Who won several Grammy awards for his 'Unplugged' album?
a. Rod Stewart b. Neil Young
c. Eric Clapton
- Scottish football team Clydebank is sponsored by which group?
a. Wet Wet Wet b. Deacon Blue c. Simple Minds
- Whose tour was entitled 'The Girly Show'?
a. Boy George b. Madonna c. Gabrielle
- Whose 1993 album is 'In Utero'?
a. Jamiroquai b. Spin Doctors
c. Nirvana
- Which group had a 1993 No.1 with an Elvis Presley cover version?
a. Pet Shop Boys b. UB40 c. Take That
- Which group won The Mercury Music Prize?
a. Suede b. Saw Doctors c. World Party



POL

- In July who said, 'Politics isn't be obvious'?
a. Norman Lamont b. c. Paddy Ashdown
- Which MP resigned because a. Michael Portillo b. c. George Foulkes
- Tony Benn lost his seat on Lab how many years?
a. 34 b. 30 c. 26
- Who said 'Lumbering, neander a. Gordon Brown b. Ne
- Which MP chained themselves in protest against Norway's res a. Charles Kennedy b. E
- Who said 'Interviewing politici to the wall'?
a. Brian Walden b. Dav
- Talking to which correspondent 'off-mike' attack on cabinet col a. Michael Brunson b. Je
- What was unusual about the Ma a. Shortest on record b. I c. Opposition party walked c
- The Liberal Democrats in Scotla a. Euthanasia b. Prostitu
- Whose political biography is call a. Kenneth Baker b. Nige

FAMILY

break-dancer Marcus Sinclair
 to 'fall into awful great
 Princess Michael of Kent
 ce Edward
 ad 'a figure like a Jurassic
 olas Fairburn c. Clive James
 o in February?
 ix c. Visit Libya
 ncess Diana 'Maybe she has a
 Sampras
 recently marry?
 amantha Smythe
 ince Charles c. The Queen
 fore making her speech in May?
 speech c. Her spectacles
 am Palace open to the public?
 September

FILMS

- Who plays the park owner in 'Jurassic Park'?
 a. Sam Neill b. Dino de Laurentis
 c. Richard Attenborough
- What does Clint Eastwood do for the first time in 'In The Line Of Fire'?
 a. Die b. Lie c. Cry
- For which film did Emma Thompson win an Oscar?
 a. Peter's Friends b. Much Ado About Nothing
 c. Howard's End
- Which pop star's life is told in 'What's Love Got To Do With It'?
 a. Tina Turner b. Cber c. Madonna
- Who stars in the film 'Cliffhanger'?
 a. Tom Cruise b. Sylvester Stallone
 c. Paul Newman
- Who directed the film 'Malcolm X'?
 a. Spike Lee b. Alan Parker c. Quentin Tarantino
- What present is Sharon Stone given in 'Sliver'?
 a. Telescope b. Dog c. Raincoat
- What is Schwarzenegger's character in 'Last Action Hero'?
 a. Frank Horrigan b. Austin O'Brien
 c. Jack Slater
- Which of these films does NOT star Tom Cruise?
 a. A Few Good Men b. Indecent Proposal
 c. The Firm
- Which actor was banned for driving his motor cycle at 102 mph?
 a. Daniel Day-Lewis b. Kevin Costner
 c. Jack Nicholson



CURRENT AFFAIRS

- What was Britain's airlift of Bosnian war victims called?
 a. Operation Hope b. Operation Bosnia
 c. Operation Irma
- How long did the WACO seige last?
 a. 27 days b. 51 days c. 103 days
- Kim Cambell became the first female Prime Minister of which country?
 a. Turkey b. Canada c. New Zealand
- Where was the peace agreement between Israel and the PLO signed?
 a. Jerusalem b. Geneva c. The White House
- In which U.S. state were 44 people killed in a train crash?
 a. Maine b. Alabama c. Georgia
- What did road tax go up to in the March budget?
 a. £125 b. £115 c. £100
- Which country pardoned two British female drug smugglers?
 a. Burma b. Singapore c. Thailand
- Which building was bombed in February?
 a. The Vatican b. World Trade Centre
 c. Eiffel Tower
- Which tanker spilled oil off the Shetlands?
 a. Braer b. Tiger c. Morocco
- What did OMOV stand for?
 a. Our Moves Overtbrow Vandals
 b. One Member One Vote
 c. Older Men Of Value

Family Quiz

SPORTS

working. That much should
 my Benn
 his involvement with Asil Nadir?
 chael Mates
 ur's National Executive after
 al and clumsy - Jurassic Clarke?
 Kinnock c. John Smith
 the railings of Norway house
 mption of whaling?
 ina Carrie c. Tony Banks
 s can be like nailing custard
 Frost c. John Humphrys
 did John Major make an
 guesses?
 ny Paxman c. Martyn Lewis
 h budget?
 ever March budget
 backed the legalization of what?
 m c. Cannabis
 'The Turbulent Years'?
 usson c. Alan Clark

POT POURRI

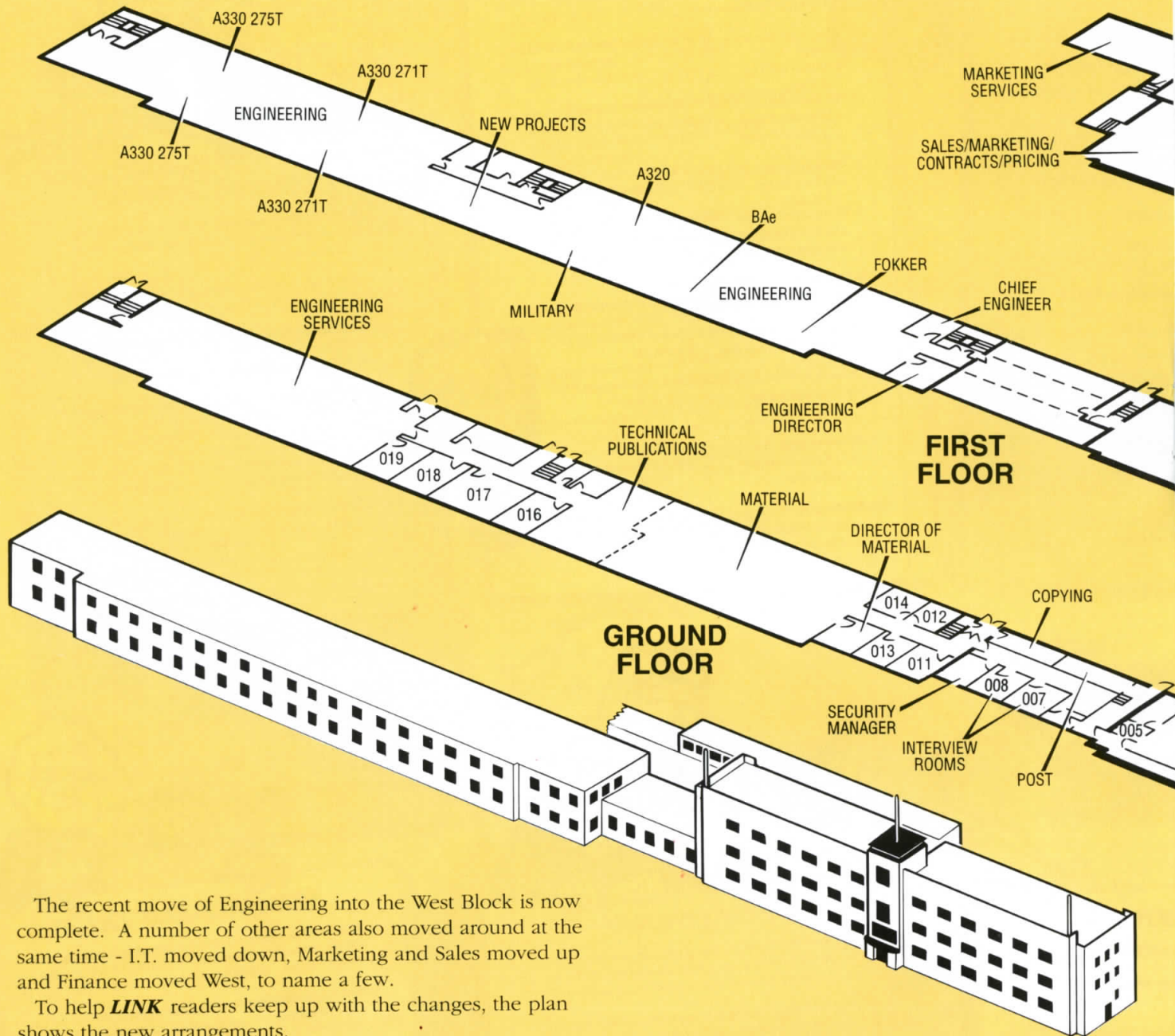
- Ffyoana Cambell was the first woman to do what?
 a. Pilot Concorde b. Walk the length of Africa
 c. Manage a football league team
- Which character is celebrating a 100th birthday this year?
 a. Winnie The Poob b. Asterix c. Peter Rabbitt
- Which supermodel was sacked by her agency?
 a. Cindy Crawford b. Naomi Cambell
 c. Yasmin Le Bon
- How long is Vikram Seth's acclaimed new novel 'A Suitable Boy'?
 a. 127 pages b. 999 pages c. 1349 pages
- Which pop star watched Agassi at Wimbledon this year?
 a. Barbra Striesand b. Billy Joel c. Madonna
- How much does the limited edition Mao Zedong watch, commemorating his 100th birthday, cost?
 a. \$800 b. \$3,000 c. \$16,800
- Rebecca Stephens became the first British woman to do what?
 a. Climb Everest b. Win 'The Krypton Factor'
 c. Join the M.C.C.
- What did Tom Watson refuse to give Sam Torrance before the Ryder Cup?
 a. A handshake b. His Autograph
 c. His long handed putter
- Which actress revealed a 'secret affair' with Cliff Richard?
 a. Susan Hampshire b. Una Stubbs c. Jane Asber
- Which Restaurant opened in London in May?
 a. Japanese snake restaurant b. Maxim's
 c. Planet Hollywood



STRANGE BUT TRUE

- How many people are involved in changing a lightbulb on the National Health service?
 a. 4 b. 6 c. 8
- How much will a NASA space shuttle toilet cost?
 a. \$10 million b. \$20 million c. \$30 million
- July 26 was the start of which week in Britain?
 a. Frogs Week b. Houswives Week
 c. Ice Cream Week
- 'Mad cow disease' in humans was linked with which food?
 a. Eggs b. Black pudding c. Gorgonzola
- How much does the former Soviet Union owe Washington D.C. in parking fines?
 a. \$3.9 million b. \$1.8 million c. \$800,000
- Which vegetable did the EEC want to be less curved?
 a. Cucumbers b. Carrots c. Turnips
- How many push-ups were done in 24 hours when the world record was broken?
 a. 3,769 b. 46,001 c. 32,483
- How much did Glaxo chief Ernest Mario receive as a golden handshake?
 a. £800,000 b. £2.7 million c. £3.9 million
- What was the job of the beach patrol at the Cap d'Adge resort?
 a. To order clothed sunbathers to strip b. To shoot sharks
 c. To sing extracts from 'Les Miserables'
- Ladbrokes became suspicious when a fraudster presented a winning line of football predictions. What sum was he trying to win?
 a. £287,000 b. £4.3 million c. £3,827 billion

All Change!



The recent move of Engineering into the West Block is now complete. A number of other areas also moved around at the same time - I.T. moved down, Marketing and Sales moved up and Finance moved West, to name a few.

To help **LINK** readers keep up with the changes, the plan shows the new arrangements.

A Walk On The Wild Side

All of us enjoy the opportunity to get away from it all now and then. But John Sparkes, who works in Quality, likes to take it to extremes.

John enjoys exploring wild places and his treks have taken him to some pretty remote corners of the world. To reach many of these places John has had to become an adept climber. His climbs have included the Pyrenees and the Himalayas.

Earlier this year John visited Ladakh in the Western Himalayas. Contrary to popular belief, not all the Himalayan mountains are snow covered. At an average height of 12,000 feet Ladakh is a high altitude desert, dryer even than the Sahara.

John found Ladakh to be a place which has remained

unchanged for centuries. The people's livelihood is ruled by the seasons. "They have only three months of summer each



School children waiting for the bus in Stok-Ladakh

year in which to grow everything they need to tie them over the long cold winter", John explained to **LINK**. "The winters are severe lasting for 7 months. During this time the temperature can drop to -35° , confining the locals to their houses for weeks on end. They occupy this period by holding family parties and drinking 'CHANG', a traditional alcoholic drink brewed from barley.

John was also intrigued by the cultural differences he saw. In Ladakh many of the mountain villages still practice polyandry, with the eldest son in each family sharing his wife with all his brothers.

War Hero Visits Site

Aeroplanes have developed apace since the days of the 2nd World War, when all that protected the aircraft crews from the enemy was a flimsy canvas fuselage.

Jim Norris, who visited us in September with this wife Lillian, was flight engineer for a Lancaster bomber which was shot by enemy fighters while on its way to bomb Dusseldorf. The navigator was killed and the pilot was knocked unconscious. Jim, who was only 22 at the time, took over the flight controls, despite having never flown a plane before!

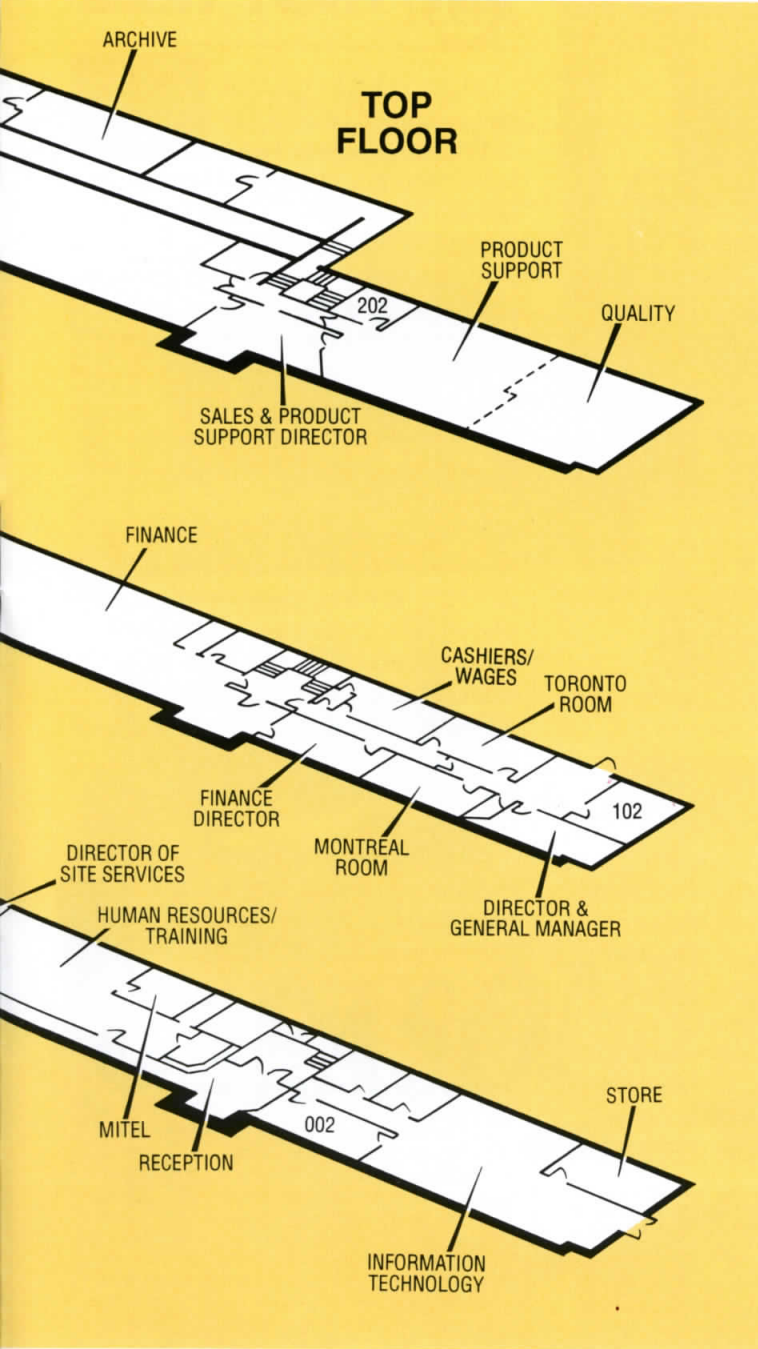
The Lancaster completed its mission and turned for home. Jim just managed to rouse the pilot in time to land the plane. Even then the crew's troubles weren't over, as the landing gear collapsed on landing.

It was only after the Lancaster had finally returned home that it was discovered that Jim had been wounded in the fighter attack. He still carries the shrapnel in his arm and chest today.

Jim received the medal for Conspicuous Bravery for his part in the mission.

Jim and Lillian joined employees for lunch before setting off on a tour of our site. Jim was very impressed by the advances which have been made in aircraft design since his days with the R.A.F.

Jim and Lillian are pictured below with Andy Stevens, Director and General Manager, beside an old Shackleton landing gear which is currently on display in our Large Landing Gear machine shop.



John found the locals to be very friendly and was invited to join a family for a cup of Yak butter tea. "It seemed like a nice idea", John says, "but it tastes like butter which has been left in the sun for months and then had water

*Summit of Stok Kangri in Ladakh
20,156 feet*

and a lot of salt added to it!"

How can you become involved in expeditions like these? John's interest began in the Scouts and there are a number of good local climbing areas such as Winter's Leap at Chepstow and Symonds Yat in the Forest of Dean.

For John, the real enjoyment is in reaching remote places. "Technically, I am not a good climber", he says modestly. "Sub-zero temperatures and altitudes are much harder to deal with than the actual climbing".

And don't forget the weather problems. "Sikkim in the Eastern Himalayas was very humid in the monsoon season", John explained. "We woke up one morning to find ourselves covered with leeches! But then in Ladakh it is so hot and dry you can easily catch fleas!"

I wonder how many of us will remain content to stay at home!



Our team (from left to right) Back row: Ken Jervis (Team Manager), Andy Price, Bob Daniels, Mike Mitchell (goal-keeper), Marcus McKie, John Herring (Customer Account Mgr for BAe); Front row: Dave Tallon, Billy Knowles, Phil Phelps (Captain), Andy Monaghan, Cleve Wilson, Andy Nurse.

Gearing Up For ISO 9001

ISO 9001 (also called BS5750) is an internationally recognised standard for Quality Systems. ISO 9001, plus some additional requirements for the Ministry of Defence, will effectively replace the AQAP 1 standard, which we currently hold. Many of our customers are demanding that we have ISO 9001 approval.

Our quality system, through the quality manual, quality policy, company procedures and departmental procedures, defines what we do, who does it and how it should be done. This is to ensure we deliver good products and services to the customer - and do it better next time. Quality is everyone's responsibility.

We need to be ready for our preliminary assessment by the British Standards Institute on the **17th January**. The final assessment will be a week long visit by a team from the BSI, beginning **7th March**, which will cover all departments.

A guide will accompany the auditors, who will want to talk to the people doing the job, not the manager. The auditors won't be trying to trick people, just establish whether they know what they should be doing, if they are doing it and if they believe we are professional at what we are doing.

What must we do to satisfy the auditors?

- Know which procedures affect you and where they are kept.
- Understand the procedures and work to them.
- Local procedures have just been rewritten, so make sure your copies are up to date.
- Report any discrepancies or errors in procedures to your supervisor.
- High standards of calibration must be maintained.
- Documentation must be completed correctly, such as layouts, reject notes and drawings etc.
- Training records must be kept up to date.
- Rejects must be identified and correctly controlled.
- Put over a positive, professional attitude.
- Be enthusiastic - we are good, so show it.

The BSI are very precise - they expect us to be doing exactly what we say we do in procedures. If an element of a procedure is not done because it is no longer required, we must remove it otherwise we will receive a non-conformance.

ISO approval is not optional - our customers demand it. ISO should be viewed as a positive step as accreditation will show our competence to the industry which can only be good for us.

**KNOW ALL OUR CUSTOMERS' REQUIREMENTS.
MEET THOSE REQUIREMENTS AT ALL TIMES.
DO EVERYTHING RIGHT FIRST TIME.
DO IT BETTER NEXT TIME.**

Pipped At The Post

On 29th October, a team of employees, captained by Phil Phelps, travelled to British Aerospace Regional Aircraft Ltd at Woodford to defend our title as holders of the BAe 7 A-Side Football Shield.

Twelve teams from all over England competed for a place in the final. In the first round, our team finished top of their group beating Aim Aviation 3 - 1, thanks to a hat-trick by Billy Knowles. They also beat Baxter Woodhouse and Taylor 1 - 0 (scorer : Captain Phelps).

With a decisive 4 - 1 win over Westland in the semi-final, our team moved easily into the final where they played BAe Chadderton. Ken Jervis shouted encouragement from the sidelines like a true footballing manager, but to no avail. Despite a valiant attempt to defend the title, we were beaten 1 - 0 due to a deflection in the first half.

Each member of the team received a runners-up medal from Head of RJ Operations at BAe Woodford, Neil Mason, before consoling themselves with a few beers and a Chinese meal on the way home.

Family Christmas Quiz Answers

Quotations	1c, 2b, 3a, 4b, 5c, 6a, 7b, 8a, 9c, 10b
Television	1c, 2a, 3b, 4c, 5c, 6a, 7b, 8b, 9a, 10a
Royal Family	1b, 2c, 3a, 4b, 5b, 6c, 7a, 8b, 9c, 10b
Films	1c, 2c, 3c, 4a, 5b, 6a, 7a, 8c, 9b, 10a
Current Affairs	1c, 2b, 3b, 4c, 5b, 6a, 7c, 8b, 9a, 10b
Sport	1b, 2a, 3b, 4a, 5b, 6c, 7c, 8a, 9a, 10c
Music	1b, 2a, 3b, 4b, 5c, 6a, 7b, 8c, 9b, 10a
Politics	1c, 2b, 3a, 4a, 5c, 6c, 7a, 8b, 9c, 10a
Pot Power	1b, 2c, 3b, 4c, 5a, 6c, 7a, 8b, 9b, 10c
Strange But True	1b, 2c, 3c, 4b, 5a, 6a, 7b, 8b, 9a, 10c

Thank You!

A big thank you to all **LINK** readers who took the time to complete our Readers Survey. A number of the useful suggestions made have already been included in this edition, such as the article about the bush cell and the quiz. We've also included the names of the editorial team (see below) so if you would like to make any further suggestions for improving the **LINK**, or have an idea for an article, please contact us.

Editorial Team:

Peter Hall, Marketing & Sales, Ext. 1815
Rachel Norfolk, Human Resources, Ext. 1297
Doug Knott, Site Services, Ext. 1496